



## **ENTERPRISE RISK MANAGEMENT:** *Driving Business Efficiencies (Intermediate)*

The ABM Risk Partnership DRIVING BUSINESS EFFICIENCIES intermediate course builds on the Foundation course to provide Senior Managers and Organisational Executives with a high-level understanding of how to effectively manage the Risk Management function, including the driving of Risk Management processes and behaviours to achieve a high level of control assurance.

Ideal candidates for this course have completed the foundation-level course for Driving Business Efficiencies, and are responsible for the management of risks across a wide part of the enterprise.

### **Contact Us:**

To book, or for more information on course details and confirmed dates, please contact us by phone or email.

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**Course Level:** INTERMEDIATE  
**Duration:** 2 days  
**Prerequisite:** Driving Business Efficiencies  
    ✔ Foundation Course

# ENTERPRISE RISK MANAGEMENT: *Driving Business Efficiencies (Intermediate)*

## About the Course

This course builds on the Driving Business Efficiencies foundation course to provide Senior Managers and Organisational Executives with a high-level understanding of how to effectively manage the Risk Management Function.

The course delivers a high-level understanding of how to drive the Risk Management processes and behaviours to achieve a high level of control assurance, and enterprise-wide business efficiency as a business enabler.

Course content can be customised to client's specific requirements.

## Targeted Audience

Senior Managers and Organisational Executives with the responsibility of managing risks across a wide part of the enterprise.

## Participants will learn...

- Embedding Risk Management into day-to-day activities
- Effective engagement strategies for Risk Management with your staff
- How to effectively utilise Risk Management data to drive a desired Risk Profile
- Effective Risk Management Reporting - as a recipient and as a reporter
- Monitoring control improvements
- Incorporating Risk Management into Performance Management
- Reporting of incidents and application of lessons learned

## DAY ONE

### Risk Management Reporting

- Structures and strategies for effective Risk Management
- Engagement with the Board Risk Committee

### Driving Risk Improvement

- Residual v Target Risks - Cost v Benefit
- Risk Management in Decision Making - Embedding the Risk Appetite

### Assurance

- Control Improvements
- Three Lines of Defence - a Portfolio View

### Performance Management

- Establishment of Risk Management KPIs

## DAY TWO

### Case Study: Managing a Portfolio of Risks

Participants will conduct a Risk Management meeting using pre-prepared data.

Key aspects of risk analysis, control effectiveness, issues management and Board Risk Reporting will be addressed. Participants will present to the Group on various aspects of the risks and develop plans for implementation of control improvements to achieve risk improvements.

Case Study will conclude with a mock presentation to Board Risk Committee.

